# RESOURCES FOR INTEGRATED CARE Resources for Plans and Providers for Medicare-Medicaid Integration

### Person-Centered Approaches to Support People Dually Eligible for Medicare and Medicaid

#### **Credit Information**

- ■For more information about obtaining CEUs or CMEs via the Centers for Medicare & Medicaid Service's Learning Management System, please visit:

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  - •You will be required to complete a post-test; a link to this test will appear at the end of the presentation

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# Person-Centered Approaches to Support People Dually Eligible for Medicare and Medicaid





#### **Overview**

- This is the fourth session from the "2018 Geriatric-Competent Care Webinar Series."
- This session will be interactive (e.g., polls and interactive chat functions), with 60 minutes of presenter-led discussion, followed by 30 minutes of presenter and participant discussions.
- Video replay and slide presentation are available after each session at: <a href="https://www.resourcesforintegratedcare.com">https://www.resourcesforintegratedcare.com</a>.



#### **Accreditation**

- Individuals are strongly encouraged to check with their specific regulatory boards or other agencies to confirm that courses taken from these accrediting bodies will be accepted by that entity.
- This activity has been planned and implemented in accordance with the accreditation requirements and policies of the Accreditation Council for Continuing Medical Education (ACCME) through the Centers for Medicare & Medicaid Services (CMS).
- CMS is also accredited by the International Association for Continuing Education and Training (IACET). CMS complies with the ANSI/IACET Standard, which is recognized internationally as a standard of excellence in instructional practices. As a result of this accreditation, the CMS is authorized to issue the IACET CEU.



## **Continuing Education Information**

- CMS is evaluating this activity for continuing education (CE) and continuing medical education (CME) credit. The number of credits awarded will be calculated following the activity based on the actual learning time. Final CE and CME information on the amount of credit will be available to participants within the Learning Management System (LMS) after the live activity.
- Complete the post-test through CMS' Learning Management System with a score of 80% or higher by midnight on Monday, September 24, 2018



### **Support Statement**

- This webinar is supported through the Medicare-Medicaid Coordination Office (MMCO) in the Centers for Medicare & Medicaid Services (CMS) to help beneficiaries dually eligible for Medicare and Medicaid have access to seamless, high-quality health care that includes the full range of covered services in both programs. To support providers in their efforts to deliver more integrated, coordinated care to dually eligible beneficiaries, MMCO develops technical assistance and actionable tools based on successful innovations and care models, such as this webinar.
- To learn more about current efforts and resources, visit Resources for Integrated Care at: <a href="https://www.resourcesforintegratedcare.com">https://www.resourcesforintegratedcare.com</a>.



#### **Introductions**

Betsy Bella
 Consultant, The Lewin Group



Shawn Terrell, MS, MSW
 Health Insurance Specialist,
 Administration for Community Living





#### Introductions - Panel Discussion

Karen, Aetna Member



Brittany Woulms, LSW

Case Manager – MyCare Ohio Aetna Program, Council on Aging of Southwestern Ohio



Lisa Portune, MSW, LISW

Manager - MyCare Ohio Aetna Program, Council on Aging of Southwestern Ohio



Andrea Price, ADN, RN, CCM

Manager of Clinical Health Services, Aetna Better Health of Ohio





### **Learning Objectives**

- 1. Define person-centered practices and approaches
- 2. Recognize the potential benefits and outcomes of personcentered practices and approaches including addressing social determinants of health
- 3. Identify opportunities to apply practical person-centered approaches to their own work



#### **Webinar Outline**

- Polls
- Administration for Community Living: Person-Centered Thinking, Planning, and Practice
- The Lewin Group: Person-Centered Approaches at Every Level
- Panel Discussion with Council on Aging of Southwestern Ohio and Aetna Better Health of Ohio
- Q&A
- Evaluation



### **Question for the Audience**

- In one sentence or less, how do you define personcentered?
  - Enter your response in the Q&A feature on the lower left-hand side of your screen, and press "submit" to send it





# Administration for Community Living (ACL): Person-Centered Thinking, Planning, and Practice



Shawn Terrell, MS, MSW

Health Insurance Specialist, Administration for Community Living





# Administration for Community Living (ACL) Working Definition

#### Person-centered thinking

- Recognizes that people are experts in their own lives
- Everyone can express their preferences and live a full life in their own community that they and the people who care about them have good reasons to value

#### Person-centered planning

- Identifies and addresses the preferences and interests that make up a desired life and the supports (paid and unpaid) needed to achieve it
- It is directed by the person and supported by others selected by the person, who are independent of any service/support to be delivered in the plan

#### Person-centered practice

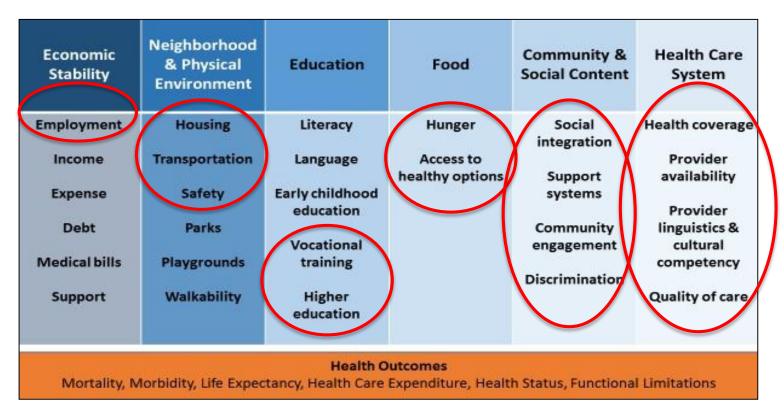
 Aligns service resources and systems that give people access to the full benefits of community living and delivers services in a way that facilitates achieving the person's desired outcomes



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# **Social Determinants of Health: Major Drivers of Health Care Costs**

#### Social Determinants of Health



Source: CMS Office of National Coordinator for Health



# **ACL Vision for Person-Centered Planning**

- Everyone involved knows what to expect
- People who facilitate planning processes are competent
- Systems are configured to deliver services and supports in a manner consistent with person-centered values
- Quality measures are implemented for process fidelity, experience, and outcomes based on each person's goals
- Principles of continuous learning are applied throughout the system
- Support is formalized, and there are ongoing partnerships with people with disabilities and older adults in designing and implementing person-centered thinking, planning, and practices in systems



# Person-Centered Approaches at Every Level



#### **Betsy Bella**

Consultant, The Lewin Group

This presentation includes person-centered concepts, principles and materials used with permission from The Learning Community for Person Centered Practices. Find out more at <a href="http://tlcpcp.com">http://tlcpcp.com</a>.



#### **Person-Centered Models**

- Person-centered approaches is a broad category
- Several models exist to provide frameworks and tools to personcentered approaches. These often focus on specific settings or populations such as:
  - Charting the LifeCourse™
    - The LifeCourse™ Trajectory
  - Patient/Person and Family Engagement
    - Shared Decision Making
  - Wellness Recovery Action Plan®
    - Daily Plan
  - Person Centered Thinking©
    - Finding the Balance Between Important To and Important For
- All empower people to make decisions that work for them and focus on strengths with a goal of improved self-management



### Addressing People's Needs: Important For

- Finding the balance between "Important To" and "Important For" is a framework for considering the whole person
- In our professional roles, we are responsible for activities that support people to:
  - Access services to treat chronic or acute conditions
  - Manage the receipt of health care services by coordinating appointments and supporting medication management
  - Address social determinants of health (e.g., transportation, safe housing, or employment)
- These activities are important for a person to be healthy and safe, but often may not lead to a meaningful life on their own



# Addressing People's Preferences: Important To

- Consider what makes a meaningful life for you. What brings you satisfaction, joy, comfort, and fulfillment?
  - Do you spend time with people who matter to you?
  - Do you feel respected for who you are?
  - Do you have control over big and small decisions in your life?
  - Do you spend time in places you enjoy?
  - What activities are enjoyable and meaningful to you?
  - Do you establish daily routines that work for you?
  - Do you prefer a fast-paced life or a slower rhythm?
  - What objects or things are meaningful to you or make your life easier?
- These questions begin to illustrate what is important to you



# Balancing Important To and Important For

- The systems in which we work often focus heavily on health and safety
- To effectively be person-centered, we also need to focus on the aspects of a person's life that are meaningful to them
- Important To and Important For do not exist at the expense of one another; they do not present an "either/or" choice
- In fact, understanding what is important to a person helps us more effectively support the person to address what is important for that person
- What does it look like when we address both?



# Balancing Important To and Important For: Jane

Scenario: You are working with Jane, an older woman who is dually eligible for Medicare and Medicaid. She has several complex health conditions. You learn she lives alone on a limited income and she reports that she regularly misses meals. What do you do?





# Balancing Important To and Important For: Jane Continued

- How would your approach change if you learned the following information about what is important to her?
  - Vegetarian for the last 20 years
  - Had a large family and considers meals a social activity
  - Cat recently died
  - Has several dental issues; she can only eat soft foods, and does not want others to know





# Levels of Change to Support Person-Centered Practice

- Changes to support person-centered practice can happen at multiple levels
  - Federal and state policy changes
  - Organizational level changes formal changes to processes, structures, and rules guiding how staff members work with individuals
  - Individual level changes direct changes that staff members and others make in their day-to-day interactions and work



# Levels of Change: Federal and State Policy

- In the last decade, there have been policy changes impacting the landscape in which providers and plans operate
  - Changes in regulations or guidance can make a large impact, requiring or encouraging changes to how organizations and individuals act
- Examples:
  - CMS Home and Community Based Services (HCBS) Final Settings
     Rule Medicare and Medicaid Programs
  - Reform of Requirements for Long-Term Care Facilities Final Rule
  - Medicaid and CHIP Managed Care Final Rule <sup>3</sup>
  - State policies requiring person-centered training for staff such as care managers

Source 1) 79 FR 2947

Source 2) 81 FR 68688

Source 3) 81 FR 27497



# Levels of Change: Strategies for Organizations

- Create opportunities for front-line staff to share what they have learned in working with clients
  - Encourage sharing at team meetings
- Consider requiring community inclusion goals as part of care plans
- Track case notes with an emphasis on capturing preferences the person shows or shares
  - Particularly useful for people who do not use words to communicate
  - Sometimes called a "learning log" approach
- Develop and use shared decision making tools
  - For example, a guide with information on different treatment options for a specific condition



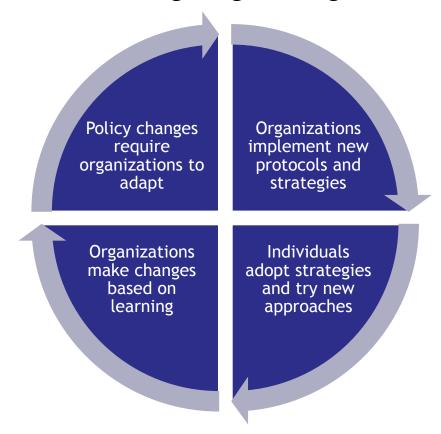
# Levels of Change: Strategies for Individuals

- Individuals can implement changes in their day-to-day workflow to improve the experience of people receiving services
  - Some changes are possible even without a larger organizational level initiative
  - People receiving services can also implement change
- Avoid the use of jargon and acronyms and use plain language.
- Share notes and plans with the person even if it is not required
- Focus on and emphasize people's strengths rather than focusing on "deficit" based supports.
  - Recognize that everyone has something to contribute
- Ask yourself, "What changes can I start making tomorrow?"



### **Change Cycles through Levels**

- Changes may be needed at all levels
- Each level influences ongoing change





# Panel Discussion: Person-Centered Approaches

- Karen, Aetna Member
- Council on Aging of Southwestern Ohio, MyCare Ohio Aetna Program
  - Brittany Woulms, LSW, Case Manager
  - Lisa Portune, MSW, LISW, Manager
- Aetna Better Health of Ohio
  - Andrea Price, ADN, RN, CCM, Manager of Clinical Health Services











# **Aetna Better Health of Ohio – Who Are Our Members?**

- Across Ohio, we serve 24,000 adults aged 18 or older who are dually eligible for both Medicare and Medicaid
  - Higher rates of chronic conditions and long-term support needs
  - The strengths-based focus of person-centered approaches is especially helpful for managing chronic conditions and identifying long-term support needs





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# Council on Aging of Southwestern OH: What is an Area Agency on Aging (AAA)?

- Network of ~620 organizations across the country who serve older adults in their local areas
- Most agencies serve a specific geographic area of several neighboring counties
- Services include
  - Nutrition (e.g., counseling, home delivered meals)
  - Caregiver support
  - Information & referral
  - Long-term care ombudsmen
  - Insurance counseling
  - Transportation
- Find your local AAA: <a href="https://www.n4a.org/">https://www.n4a.org/</a>





1. Could you briefly describe what the partnership between your organizations is, and how it keeps people at the center of your work?



Andrea - Aetna Better Health of Ohio



Lisa - Council on Aging of Southwestern Ohio



### **Moving to Organization Level** Change

- Ohio required health plans to partner with AAAs
- Aetna and Southern Ohio developed protocols to keep the people they serve at the center of their partnership and work
- Our panelists provided an example of changes at the organization level started by policy changes





# 2. Karen, how did Council on Aging of Southwestern Ohio and Aetna help you?



Karen - Aetna Member



# 3. What is a person-centered plan, and how do you create one?



Karen - Aetna Member



Brittany - Aetna Case Manager



#### 4. How do you support people to make decisions?



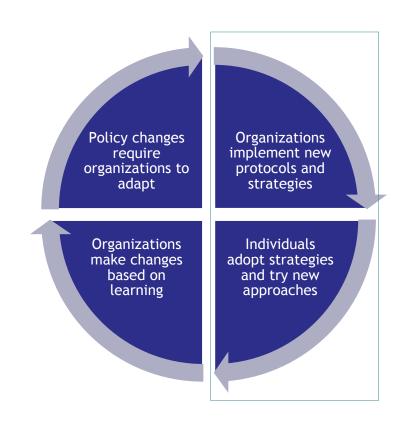
Brittany - Aetna Case Manager



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# Moving from Organization to Individual Level Change

- Aetna and Southern Ohio developed requirements for person-centered care planning
- Case Managers work with people to design and implement
- Our panelists provided an example of changes at the individual level based on new policies at the organization level





# 5. What did it take to get this partnership up and running? What did it take for a successful culture change?



Andrea - Aetna Better Health of Ohio



Lisa - Council on Aging of Southwestern Ohio



6. What plans do you have to continue becoming more person-centered? Karen, what would you change?











7. What do you see as the greatest accomplishment of this program and approach?











# Moving from Individual to Organization Level Change

 Individuals, organizations, and eventually systems continue to adapt based on learning from previous changes





# Person-Centered Approaches: Summary

- Moving to a person-centered system is a journey
- It takes partnership and cooperation from a variety of organizations
- Efforts are needed from individuals and from organizations for lasting change
- A person-centered system empowers and supports people to control their own lives to move toward the outcomes they and their families define as success



### **Questions**





# **Thank You for Attending!**

- The video replay, slide presentation, and a summary of the Q&A will be available at: <a href="https://www.resourcesforintegratedcare.com">https://www.resourcesforintegratedcare.com</a>
- For more information about obtaining CEUs via CMS' Learning Management System, please visit: <a href="https://resourcesforintegratedcare.com/GeriatricCompetentCare/2018">https://resourcesforintegratedcare.com/GeriatricCompetentCare/2018</a> GCC Webinar Series/Person Centered Care
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